

innovation

Models for
Innovation and Interaction

value

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change

insight

convention  convention

U
n
i
c
e
o

innovation

u
n
i
c
e
o

Origo

innovation

requires

preparation

Origo

U
n
c
o

innovation

requires

preparation

(immersion)

U
n
c
o

Orn

innovation

requires

preparation

(immersion)

(a bit of luck)

is

(a bit of luck)

preparation

(immersion)

aids

insight (seeing opportunity)

ity)

comes from

individuals



GOONVET

convention₁

su!

community₁

agrees on & is shaped by

convention₁

CONVENTION

su!

ins.

community₁

agrees on & is shaped by

convention₁

maintains relationship to

context₁

(environment)

GOVERN

community₁

agrees on & is shaped by

convention₁

maintains relationship to

context₁

(environment)

may fail to recognize

pose long-term threats to any

pressure (external)
decay (internal)

ins.

community₁

agrees on & is shaped by

convention₁

maintains relationship to

context₁

(environment)

may fail to recognize

pose long-term threats to any

each faces

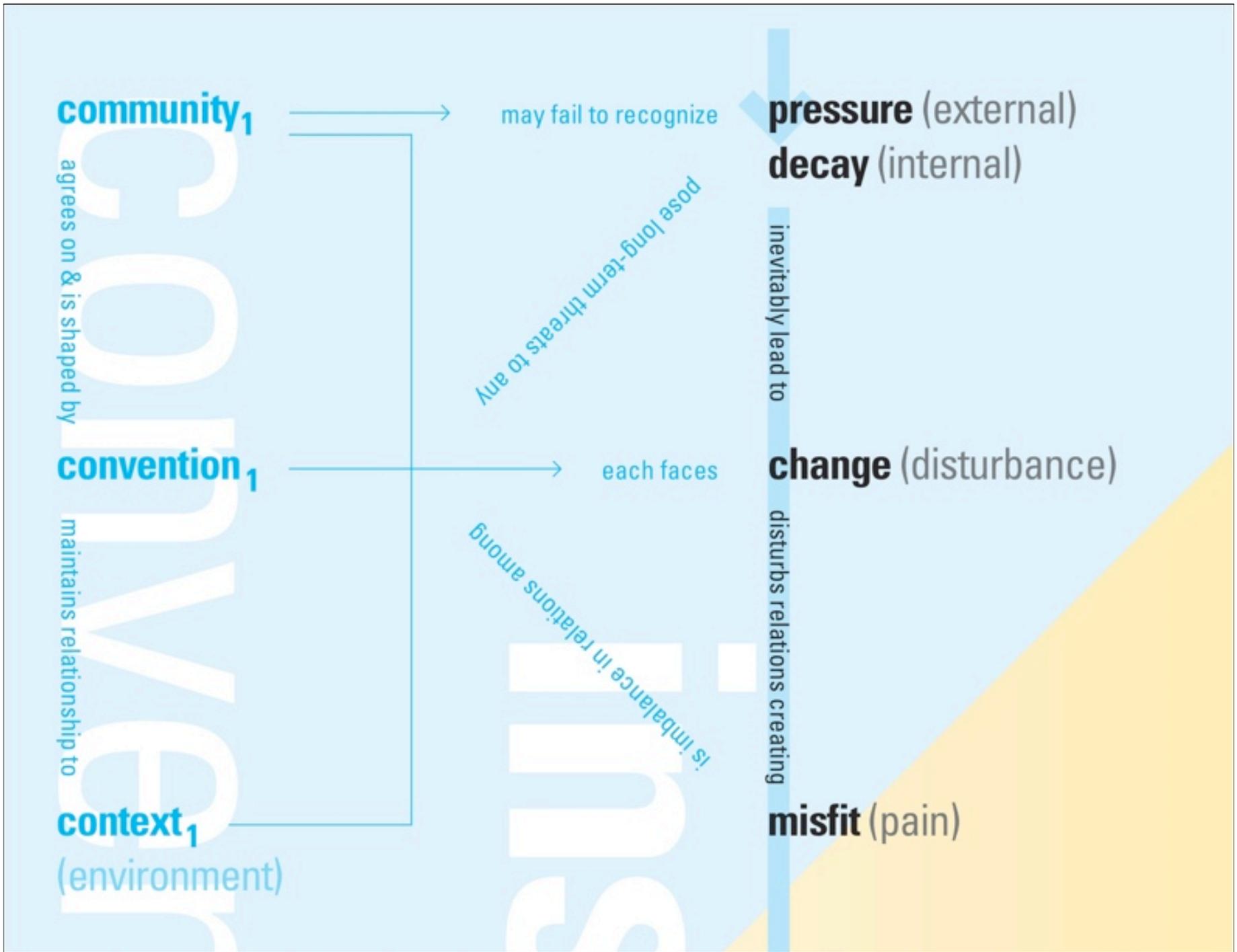
pressure (external)
decay (internal)

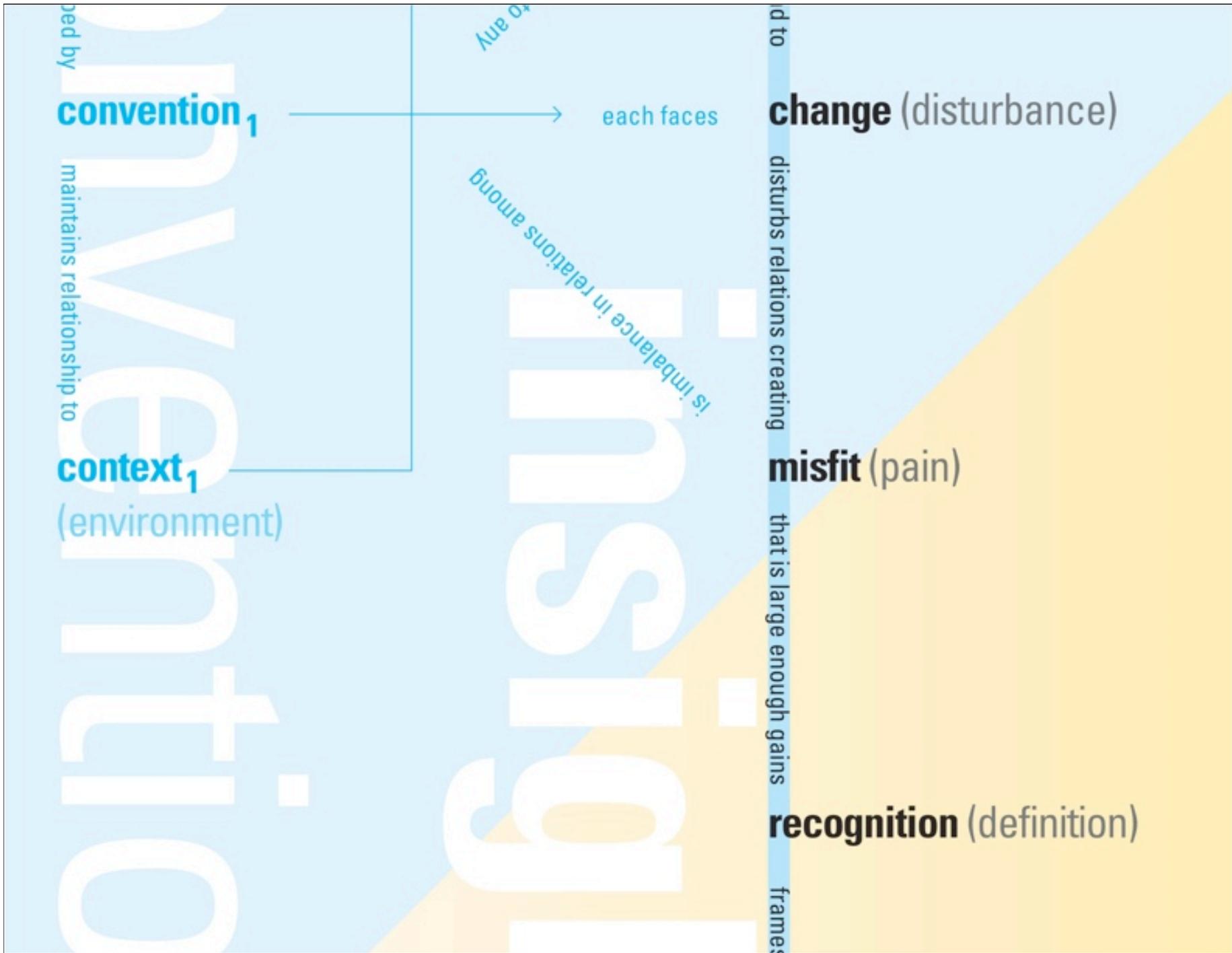
inevitably lead to

change (disturbance)

GOVERNANCE

ins.





relationship to
context₁
(environment)
innovation

is immersed in
preparation
(immersion)
insight
(a bit of luck)

creating
misfit (pain)
that is large enough gains
recognition (definition)
frames possibilities for
insight (seeing opportunity)

requires aids

innovation

innovation

requires

preparation

aids

insight (seeing opportunity)

(a bit of luck)

(immersion)

recognition (definition)

articulation (prototyping)

gains

frames possibilities for

must be shared through

chance

chance

100 INNOVATION

innovation

requires

(a bit of luck)
preparation
(immersion)

aids

s for

insight (seeing opportunity)

must be shared through

articulation (prototyping)

must be proved through

demonstration (testing)

100 CHALLENGES

demonstration (testing)

rough
reduces risk, encouraging

adoption (counter-change)

change

vention

Change

demonstration (testing)

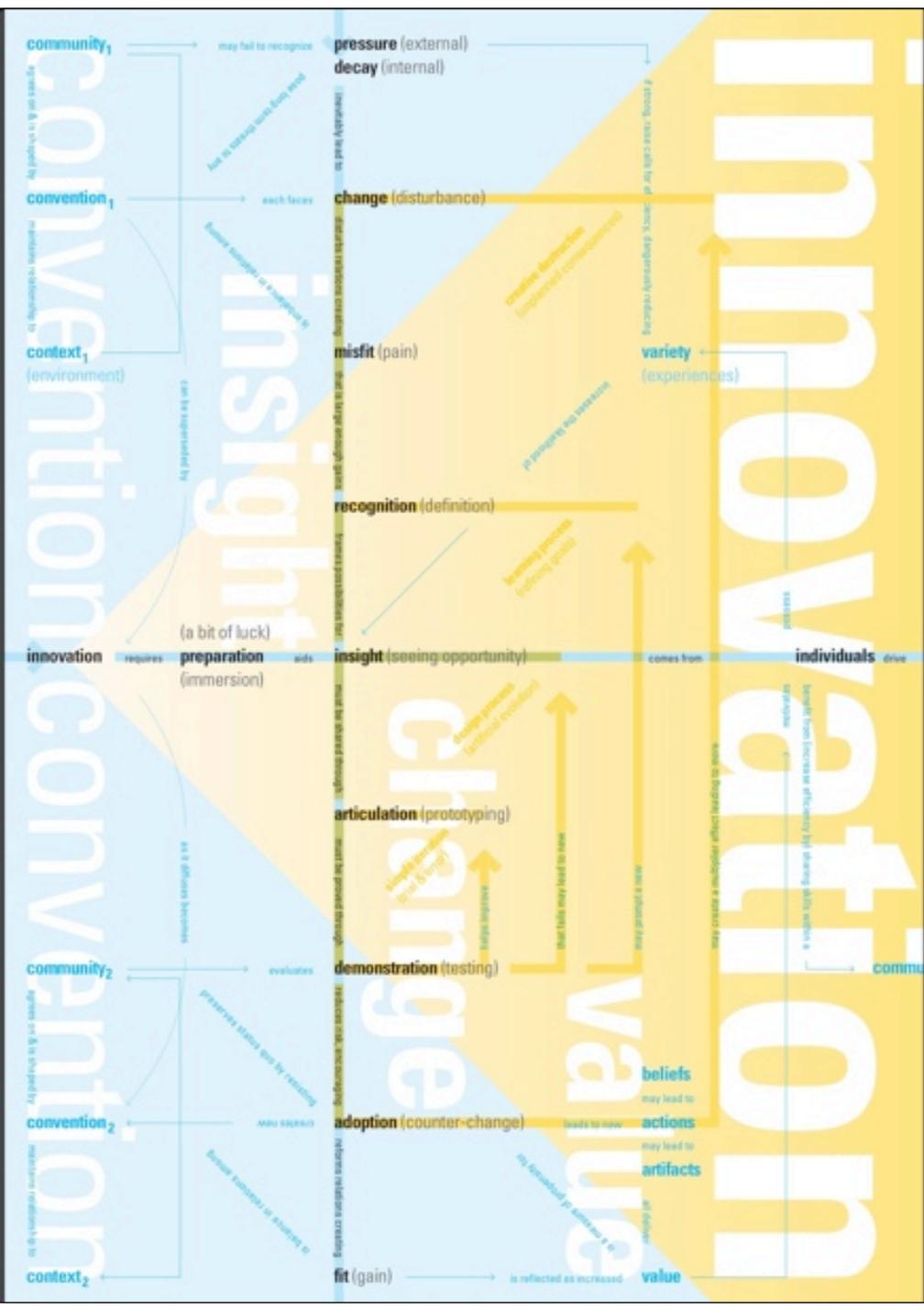
reduces risk, encouraging

adoption (counter-change)

reforms relations creating

fit (gain)

Perception



Value

Change

demonstration (testing)

reduces risk, encouraging

adoption (counter-change)

reforms relations creating

fit (gain)

ough

demonstration (testing)

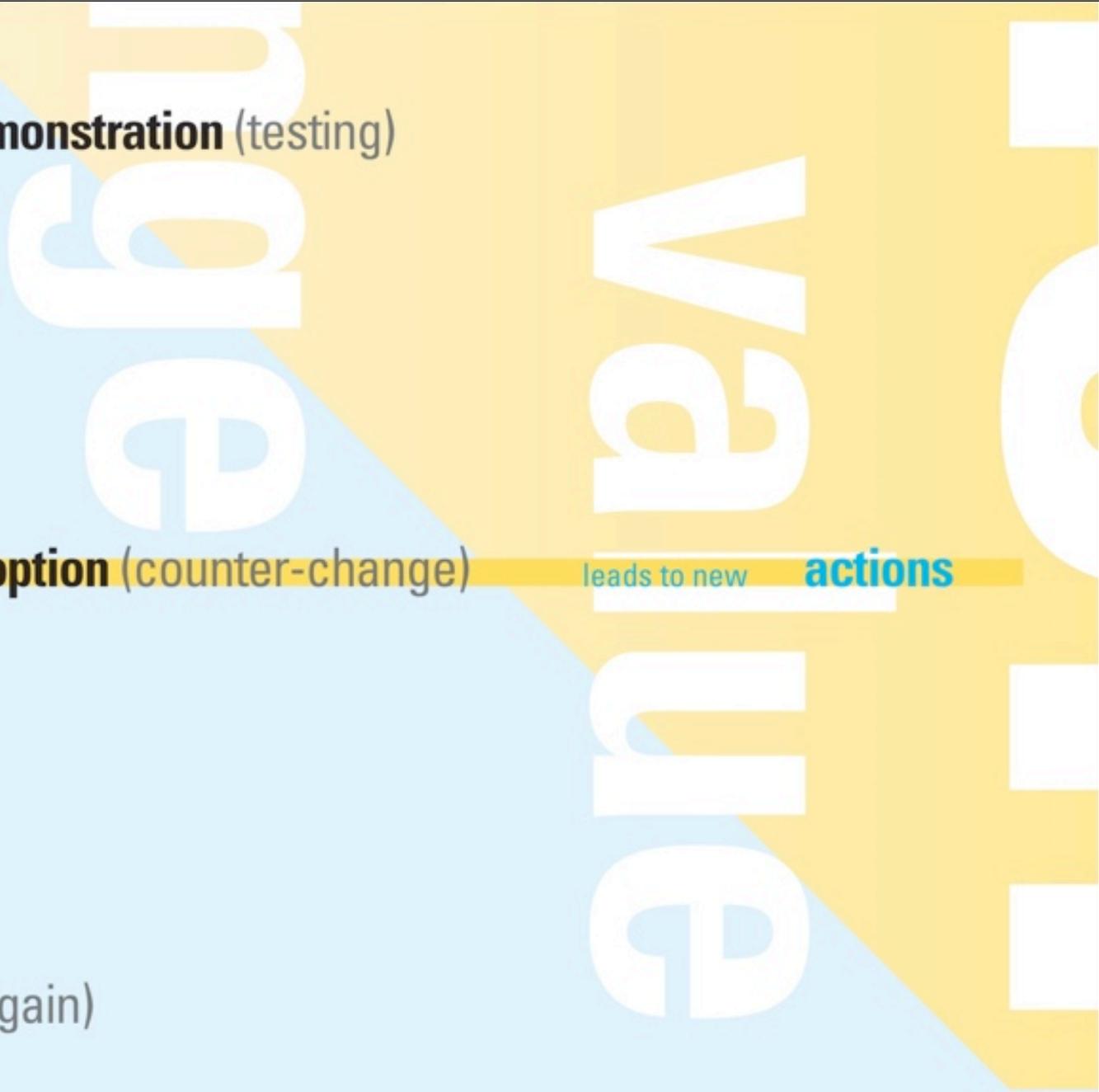
reduces risk, encouraging

adoption (counter-change)

leads to new **actions**

reforms relations creating

fit (gain)



ough

demonstration (testing)

reduces risk, encouraging

adoption (counter-change)

reforms relations creating

fit (gain)

Value

beliefs

may lead to

actions

may lead to

artifacts

leads to new

ough

demonstration (testing)

reduces risk, encouraging

adoption (counter-change)

reforms relations creating

fit (gain)



is reflected as increased

value

beliefs

may lead to

actions

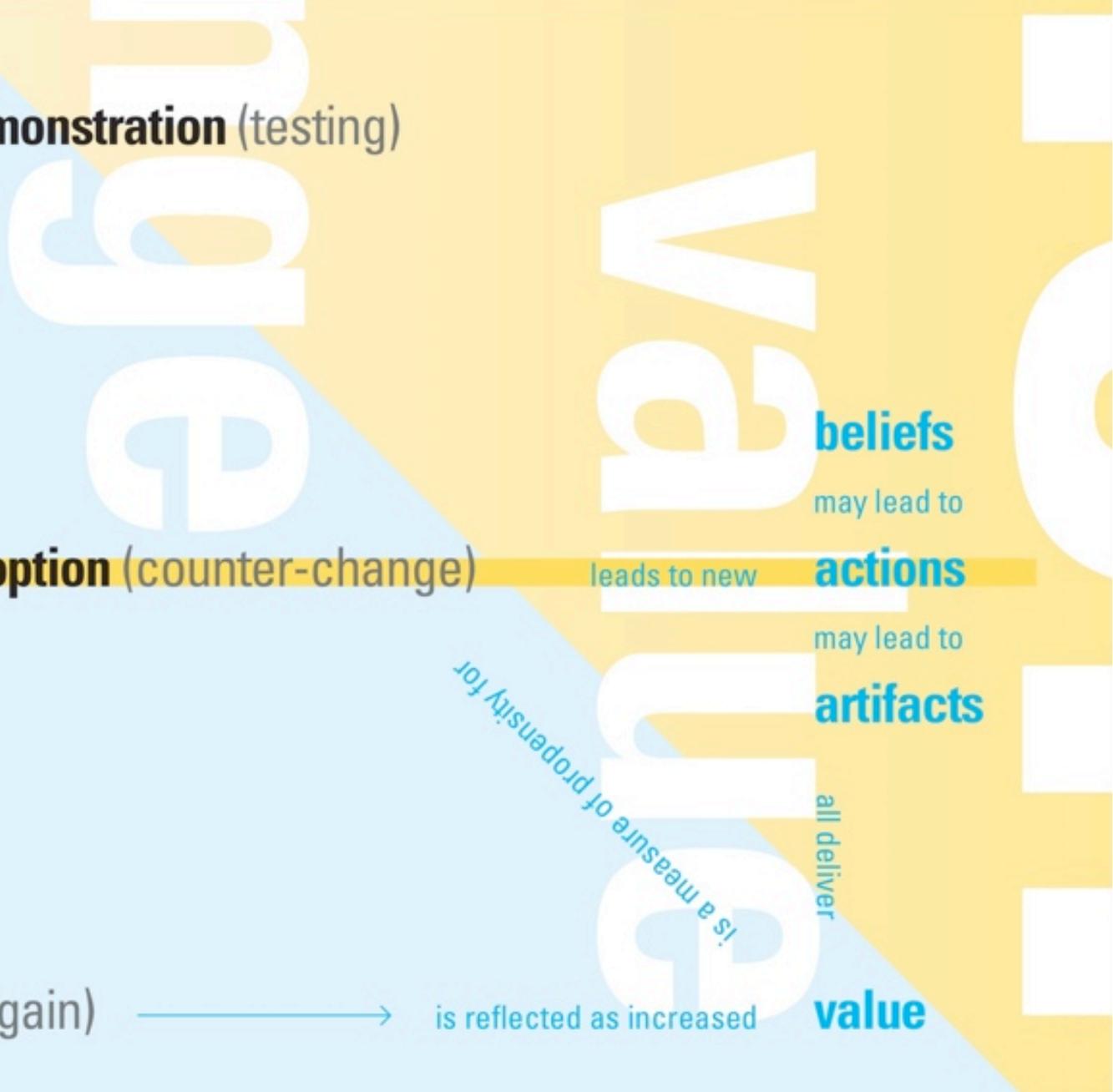
may lead to

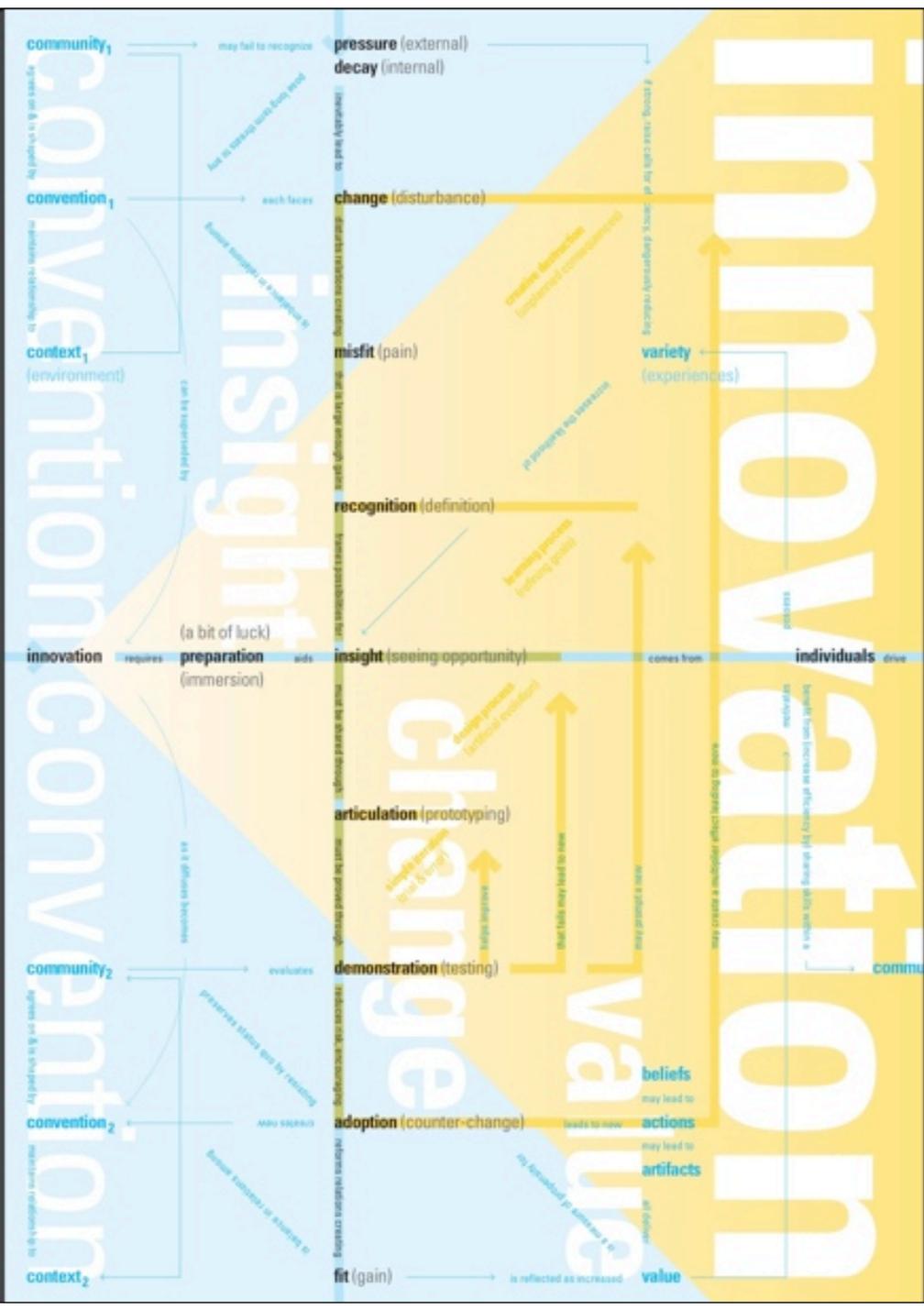
artifacts

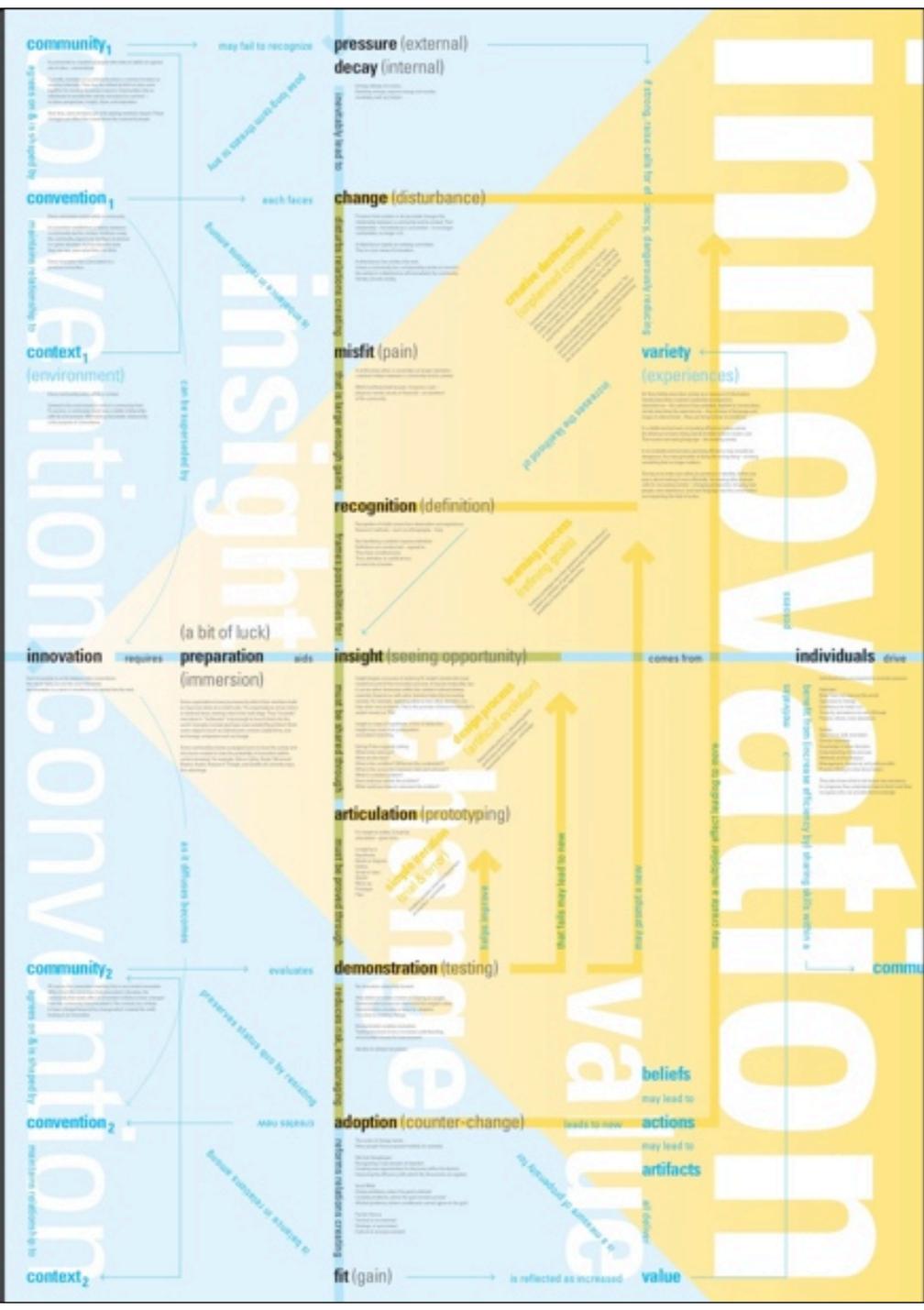
all deliver

leads to new

! is a measure of propensity for







innovation

value

change

insight

convention  innovation convention

a model of **innovation**

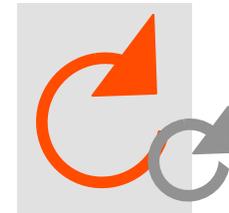
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ACAD

a model of interaction
participative systems



outline

- i. present a hypothesis
- ii. sketch a framework
- iii. propose a research direction

I. present a hypothesis

participants in interaction

- act on their own
- behave in complex ways that make sense to us
- interact with us directly
- work with us in achieving our goals
- modify their own goals
- partner with us in the creation new goals



increasing value

developing a model of interaction

to understand existing interactions with participants, and to propose new and more interesting ones, we need a framework to characterize:

- autonomy
- variety
- engagement
- collaboration
- goal-setting

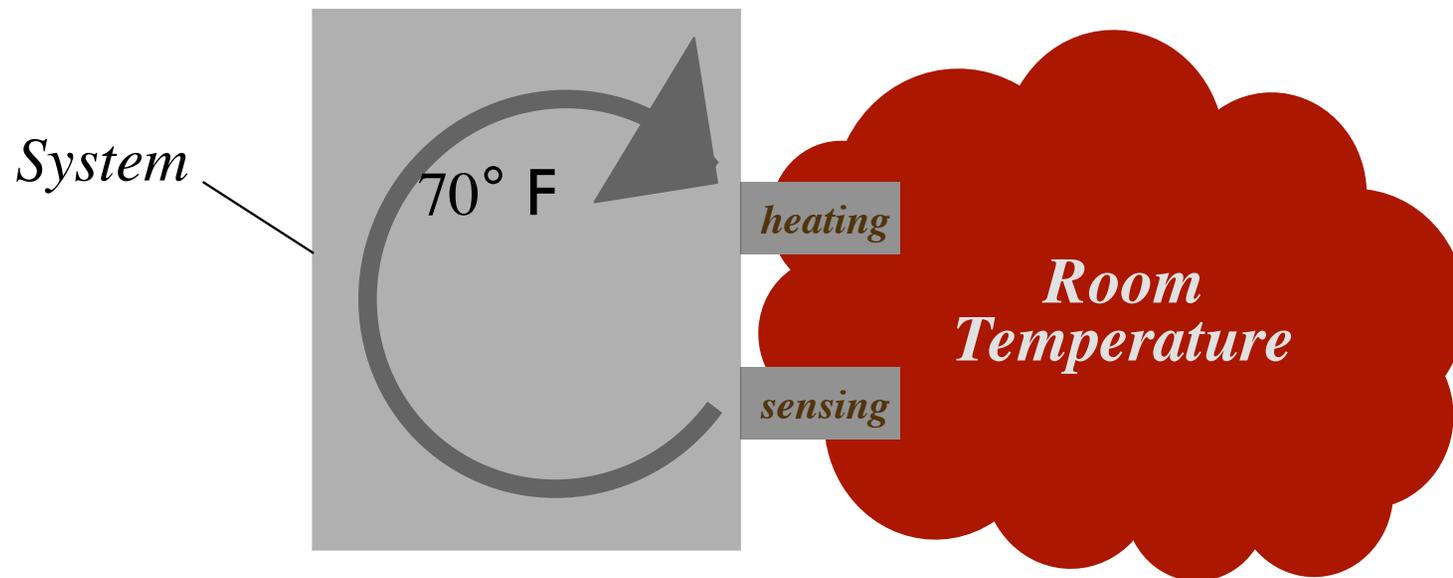
II. sketch a framework

- define an architecture of goals
- characterize “participative systems”
- compose systems of users and artifacts
- increase system variety

categorizing goals — single-loop system

detects and reacts

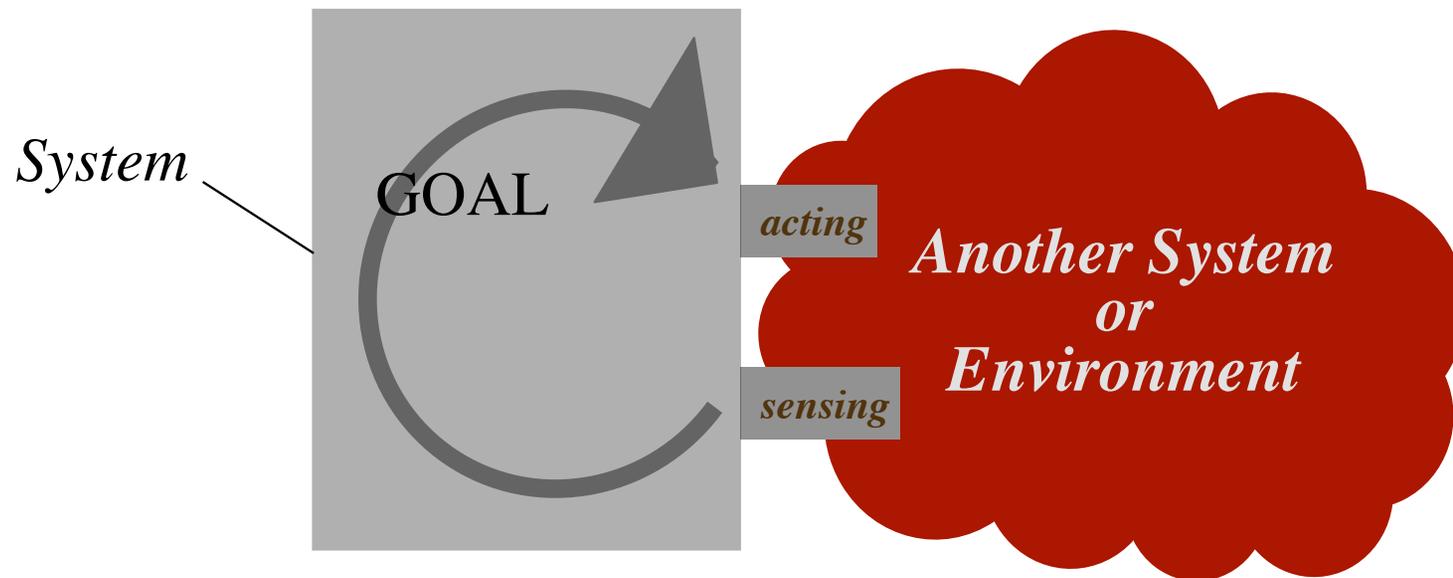
- thermostat senses temperature = 65°F
- compares to 70°F setpoint
- turns on heat



categorizing goals — single-loop system

detects and reacts

- sense current state
- compare to fixed goal
- act

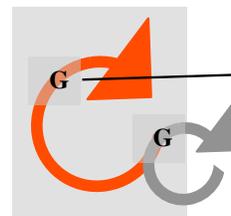


framework

categorizing goals — double-loop system

person resetting a thermostat

- wants to be comfortable—second-order goal
- ...by setting thermostat to 70°F—first-order goal
- ...in response to feeling hot, cold, etc.

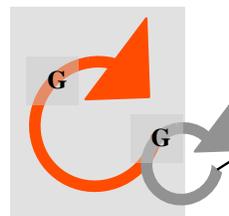


- *am I too hot?*
- *am I too cold?*
- *am I comfortable?*

categorizing goals — double-loop system

dinner with friends

- wants to eat Italian food—second-order goal
- ...deciding which one—first-order goal
- ...in response to hassle factors of travel time, parking, etc.

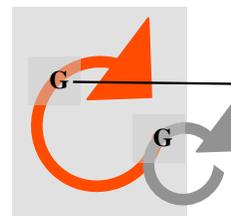


- *how long to drive there?*
- *where to park on arrival?*
- *how noisy is it?*
- *how good is the food?*

categorizing goals — double-loop system

dinner with friends

- wants to eat where??—second-order goal
- ...deciding which one—first-order goal
- ...in response to hassle factors of travel time, parking, etc.

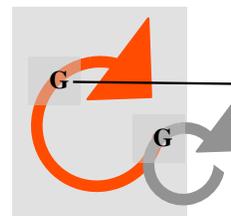


- *eat Chinese?*
- *defrost the lasagna?*

categorizing goals — double-loop system

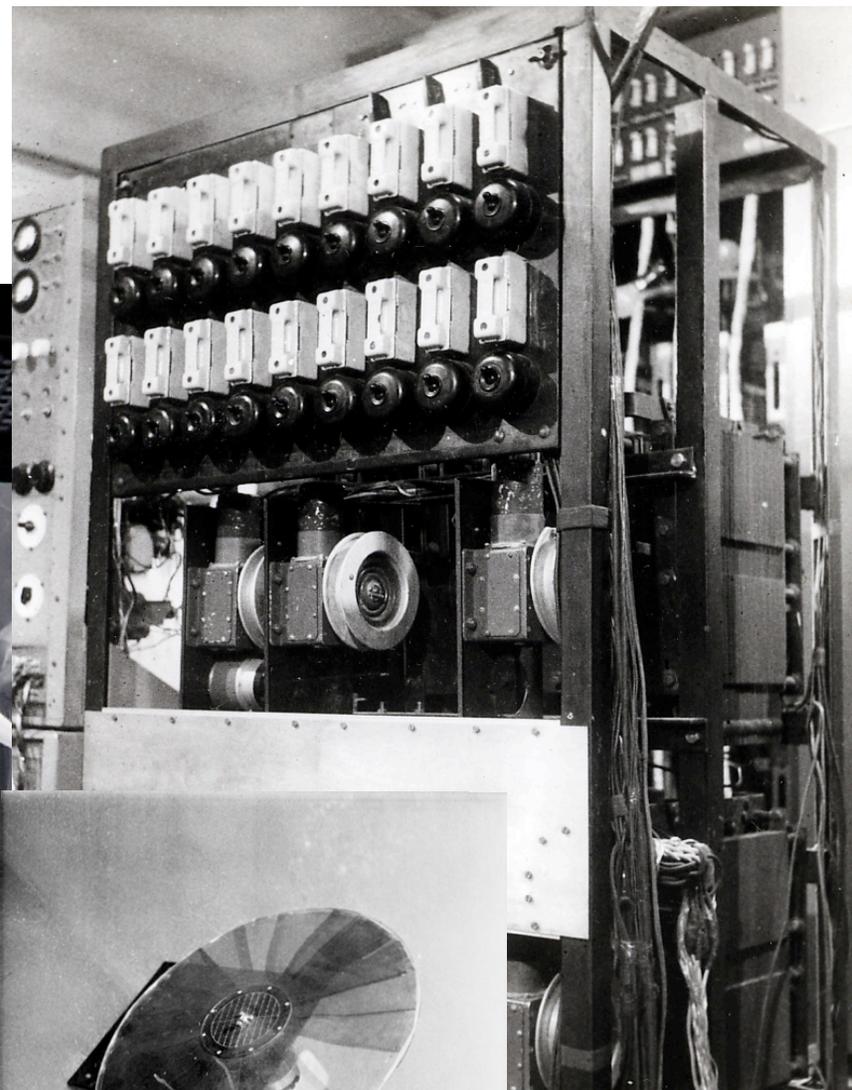
adaptive cruise control

- avoid collisions with other vehicles—second-order goal
- ...by varying setpoint of cruising speed—first-order goal
- ...in response to changing speeds of vehicle in front



- *driver's set speed*
- *speed and proximity of other vehicles*

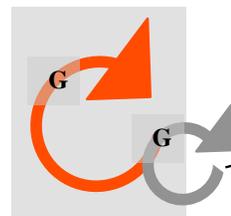
Gordon Pask's Musicolour



categorizing goals — double-loop system

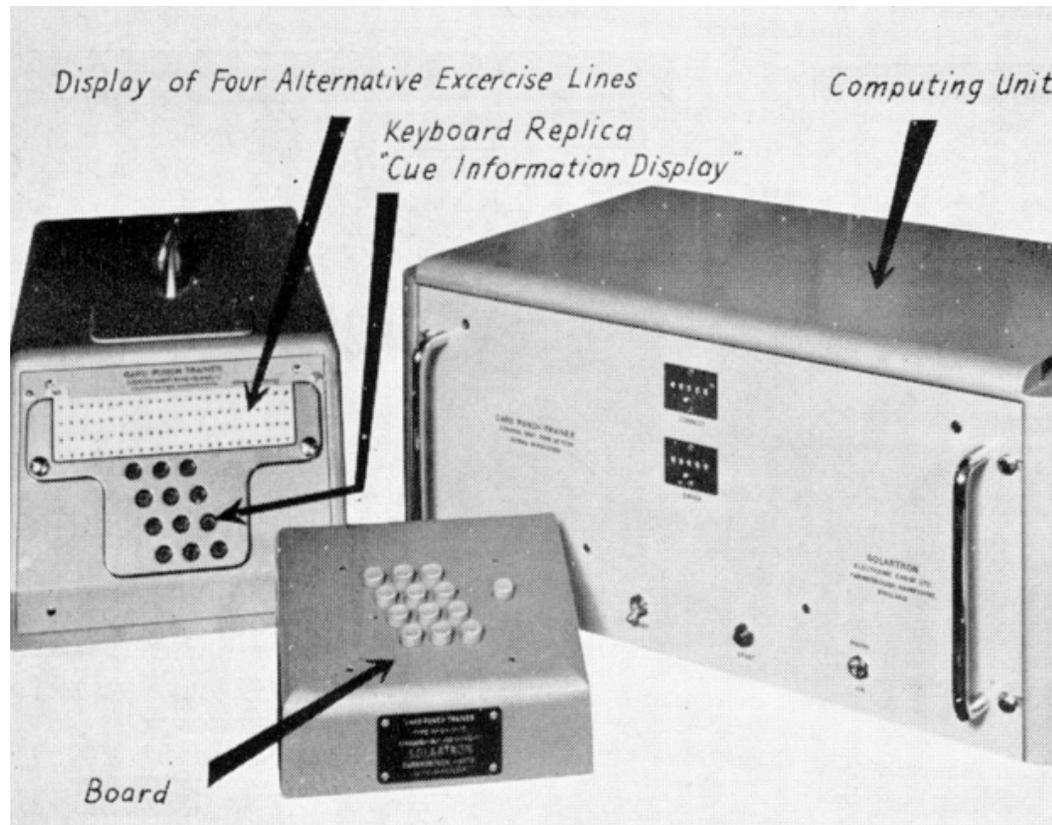
Pask's Musicolour

- avoids boredom—second-order goal
- ...by varying mapping of sound to light—first-order goal
- ...in response to changing inputs from musician



- *pitch range of input*
- *length of time in that range*

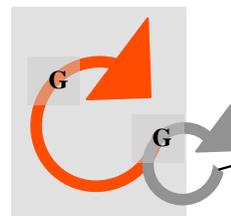
Gordon Pask's Keyboard Trainer



categorizing goals — double-loop system

Pask's Keyboard Trainer

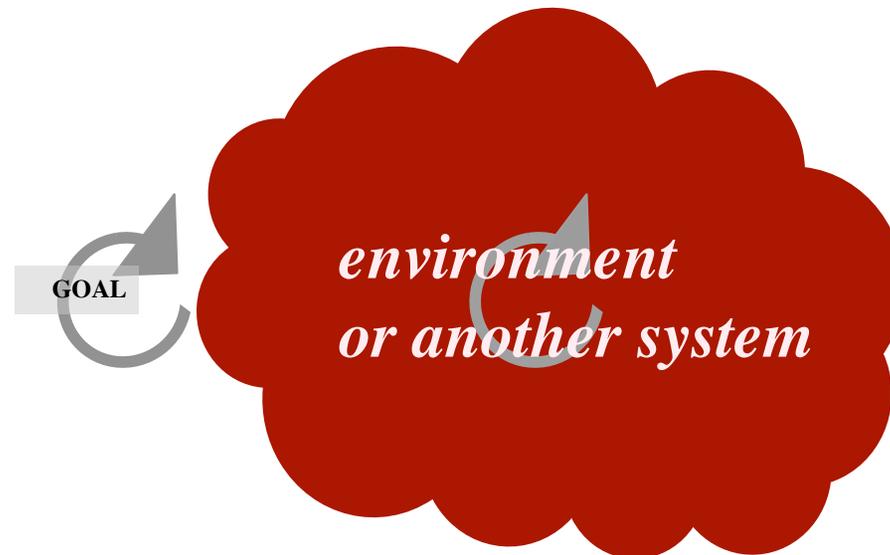
- maintains efficient training—second-order goal
- ...by varying difficulty of exercise—first-order goal
- ...in response to current skill level of learner



- *correctness of typing*
- *evenness of rhythm*

single-loop interactions

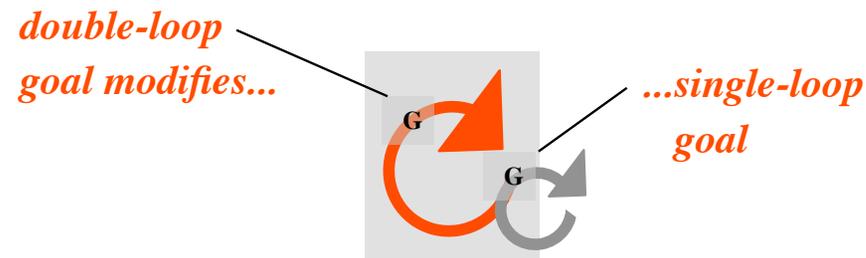
single-loop systems *interact*
while trying to achieve their own, unchangeable goal



- *thermostat*
- *cruise control*

double-loop interactions

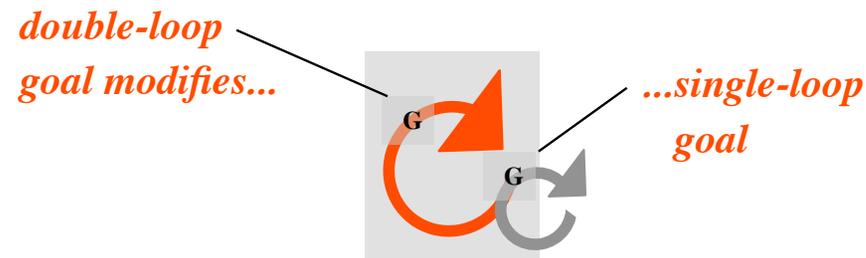
double-loop systems go beyond mere ***interacting*** and ***participate*** in modeling and changing their goals



- *person resetting thermostat*
- *adaptive cruise control*
- *friends deciding on dinner*
- *Pask's machines*

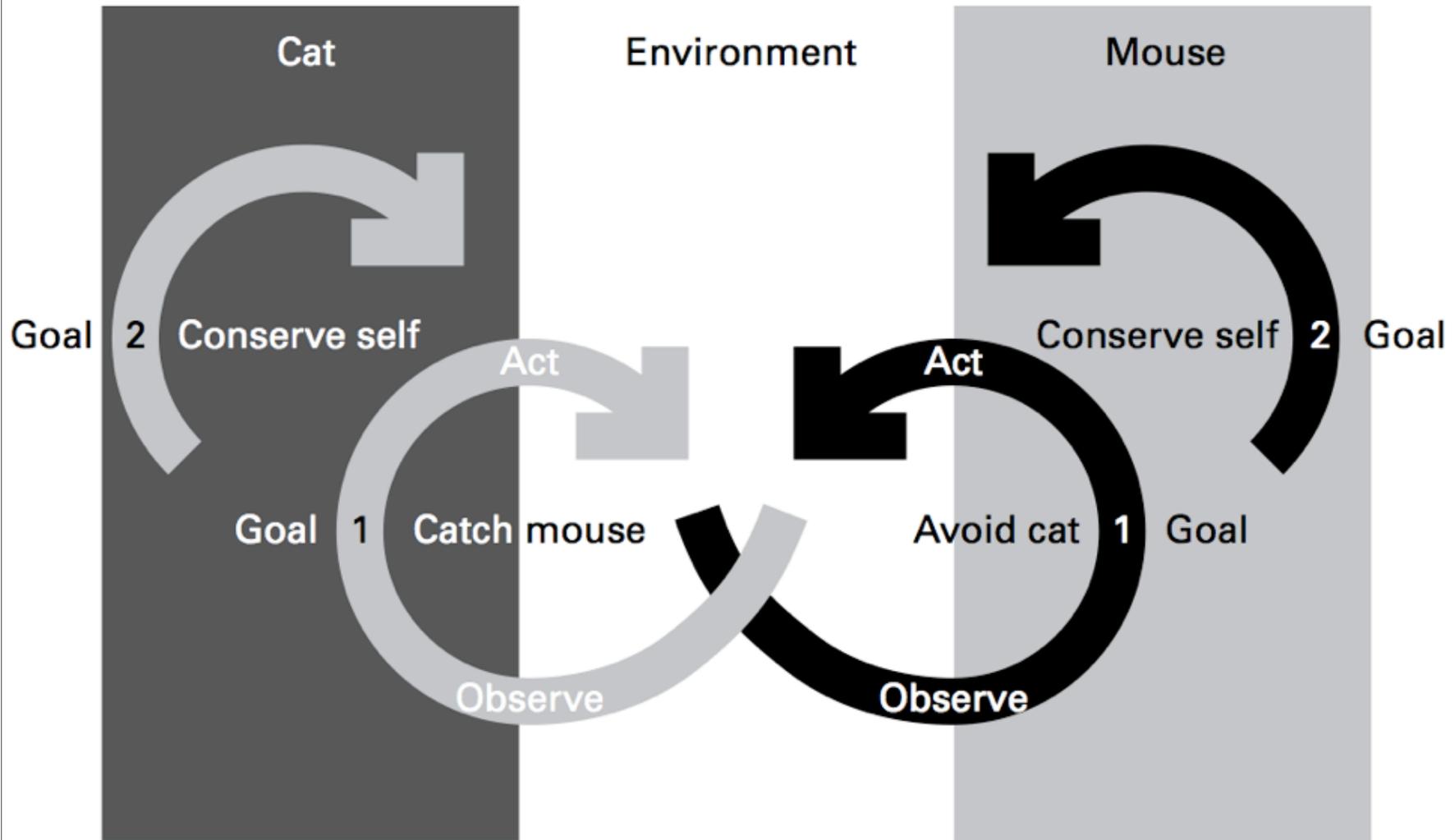
double-loop interactions

double-loop systems go beyond mere ***interacting*** and ***participate*** in modeling and changing their goals ...that is, they are capable of ***learning***

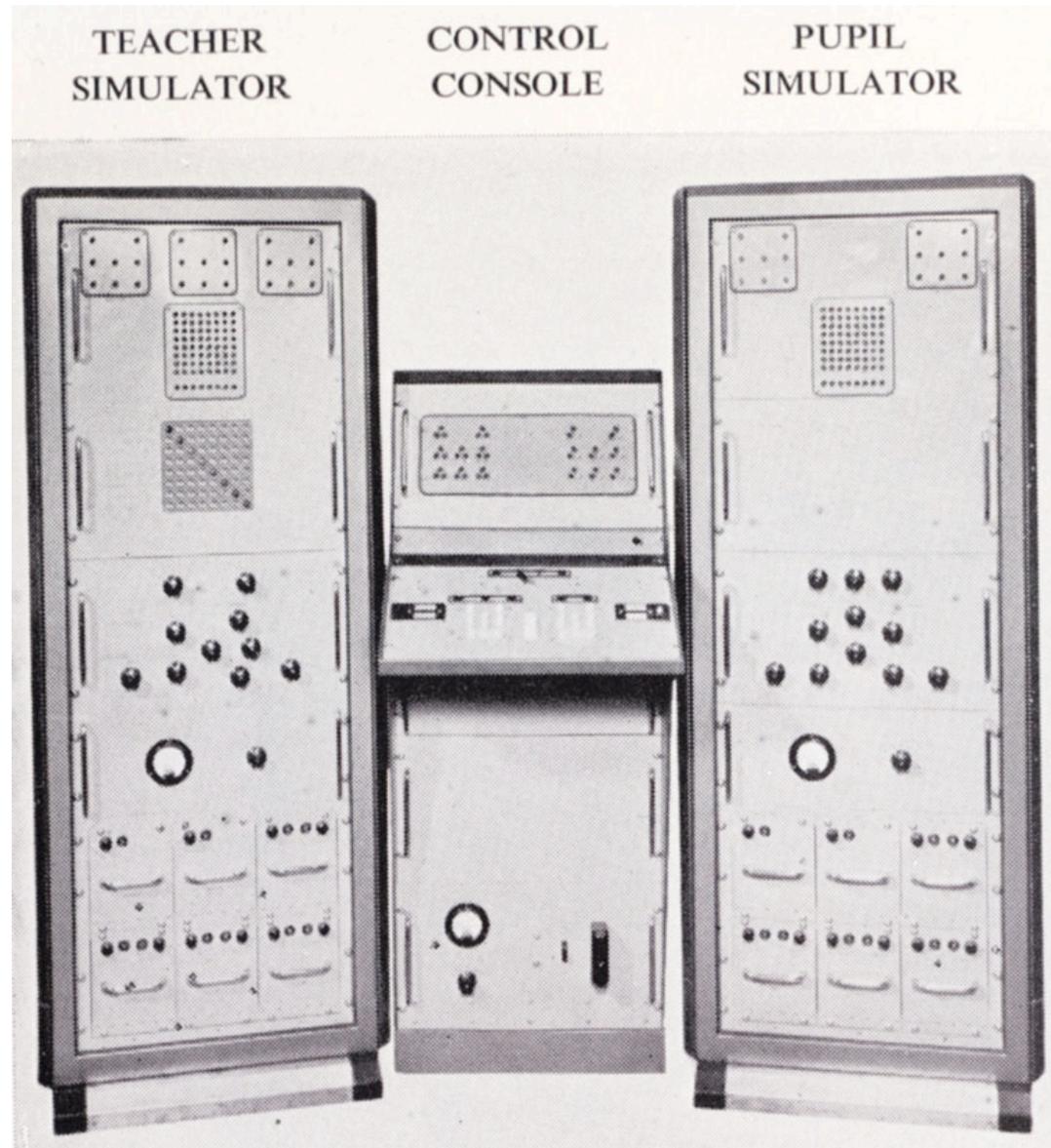


- *person resetting thermostat*
- *adaptive cruise control*
- *friends deciding on dinner*
- *Pask's machines*

example of double-loop learning

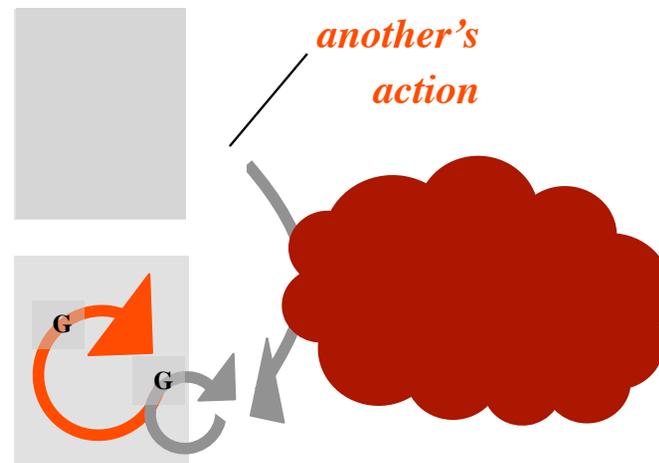


Gordon Pask's Eucrates



participative systems

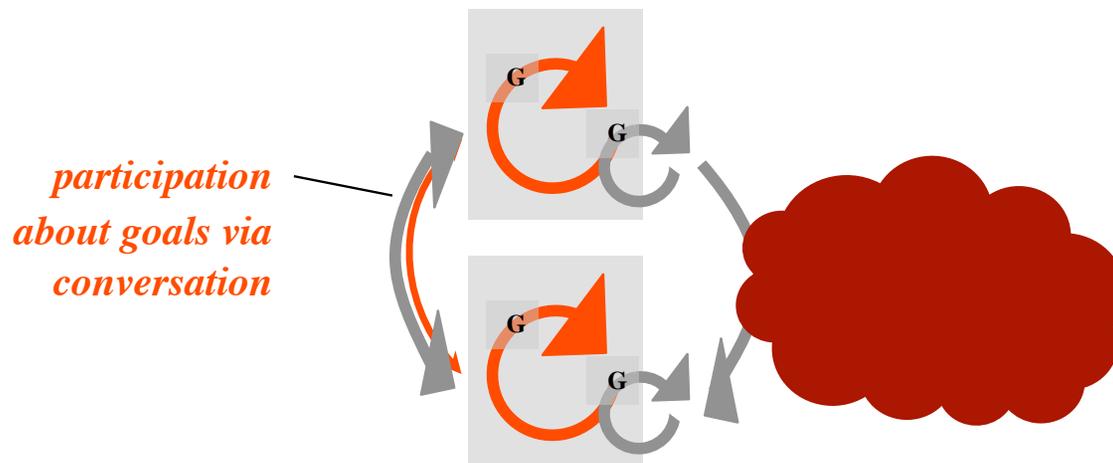
double-loop systems **participate**
with other systems **implicitly**
when goals are changed because of another's actions



• *adaptive cruise control
plus driver actions*

participative systems

double-loop systems may **participate explicitly** with other double-loop systems in goal-setting by conversing about what is possible & desirable



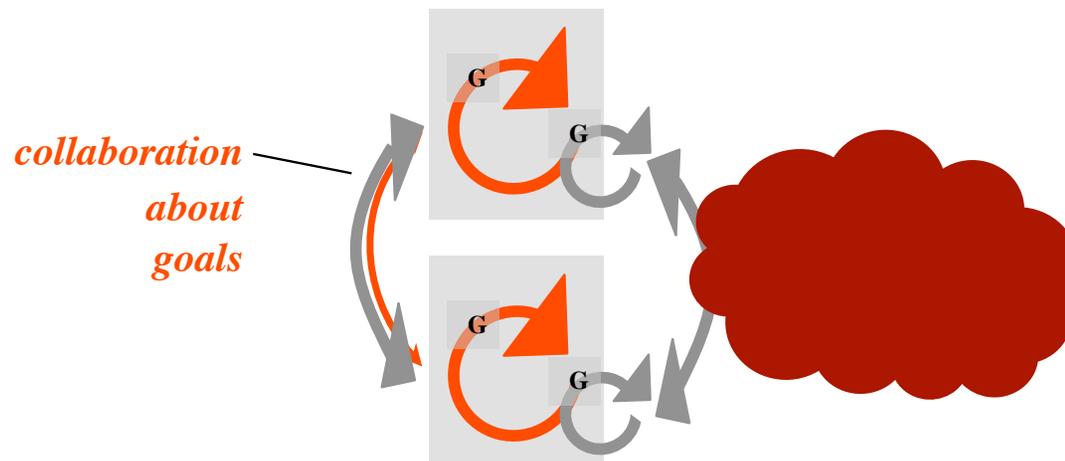
participative systems — definition

- modify themselves as a result of interactions
- participate in changing their goals
- influence other double-loop systems to test and modify *their* goals
- participate in the creation of new possibilities

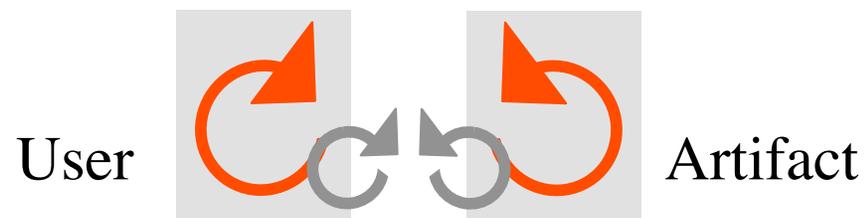
only double-loop systems are participative

participative systems — collaboration

when double-loop systems interact with other double-loop systems for the **same** goals, they **collaborate** with each other

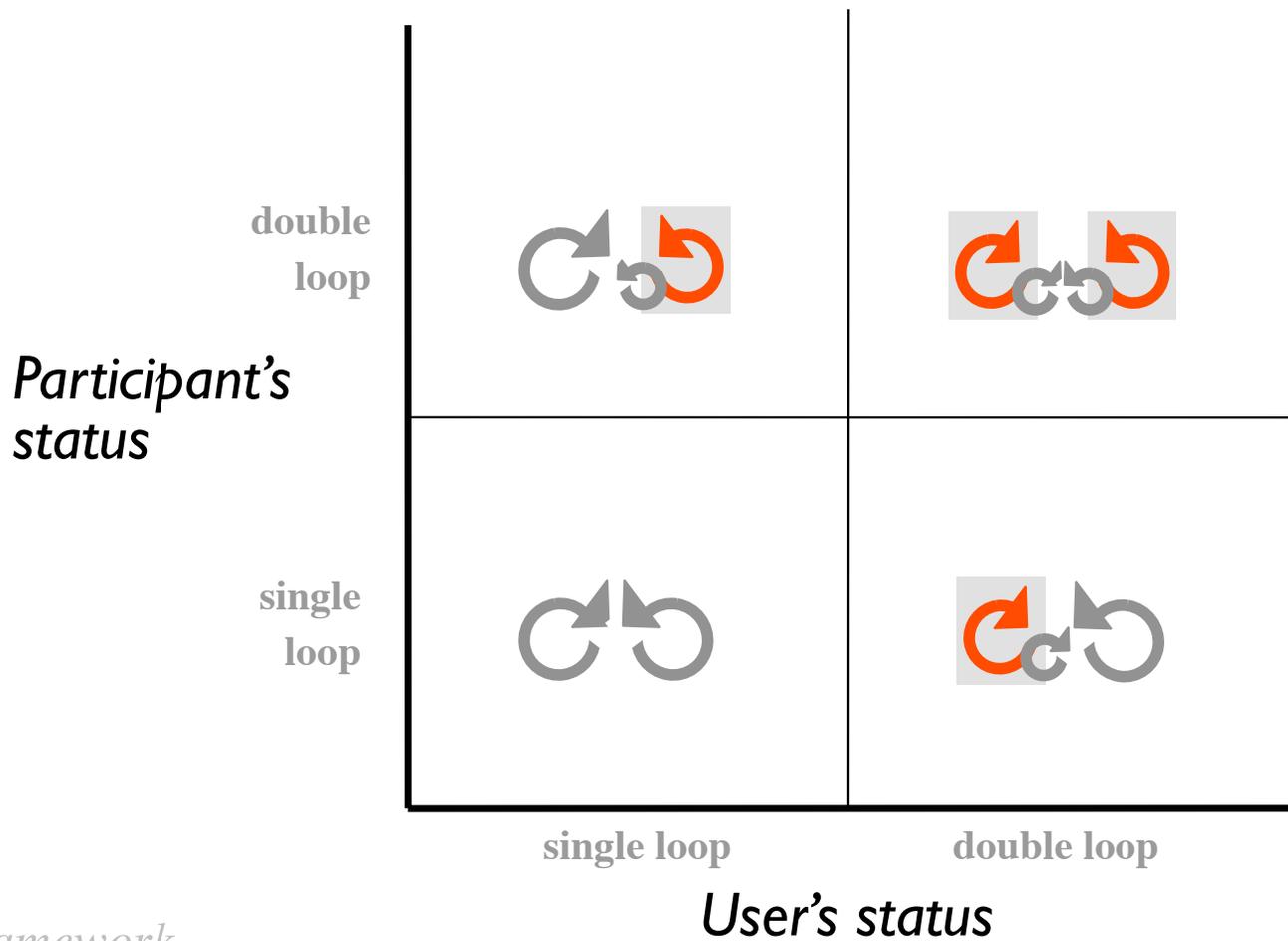


designing interactive systems — humans and technology



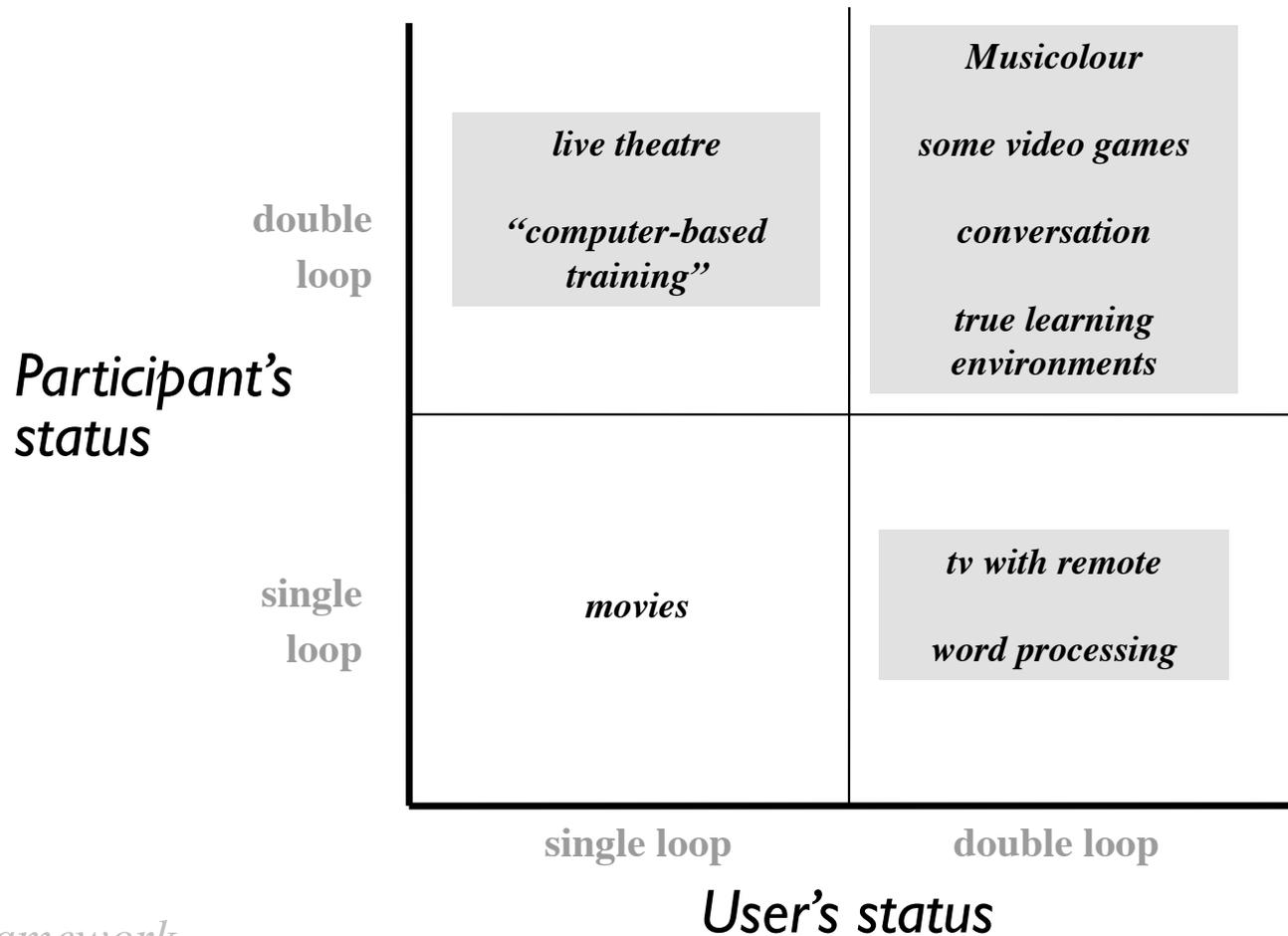
User may be single- or double-loop
Artifact may be single- or double-loop

space of participative systems



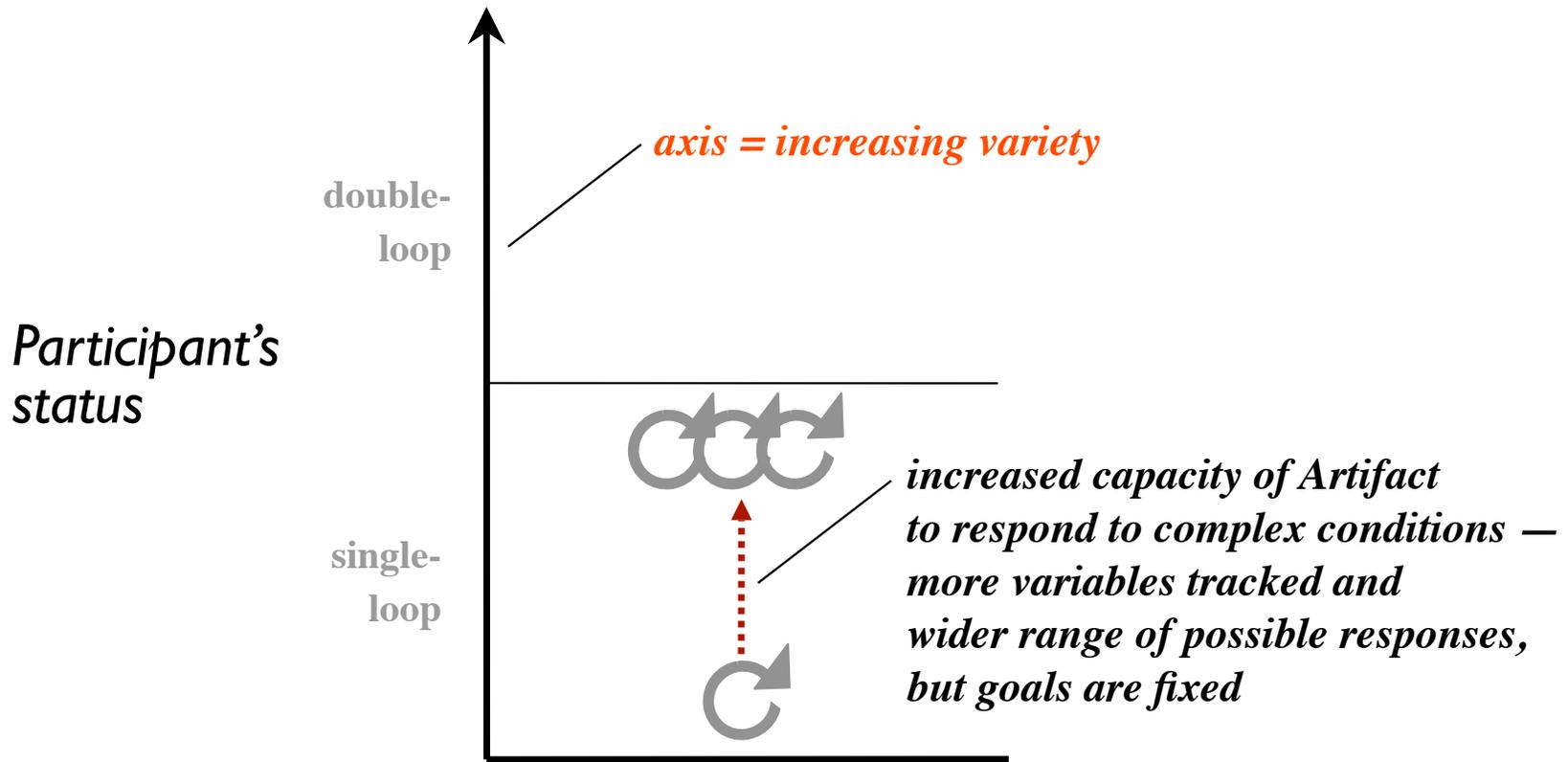
framework

system variations — interactive media

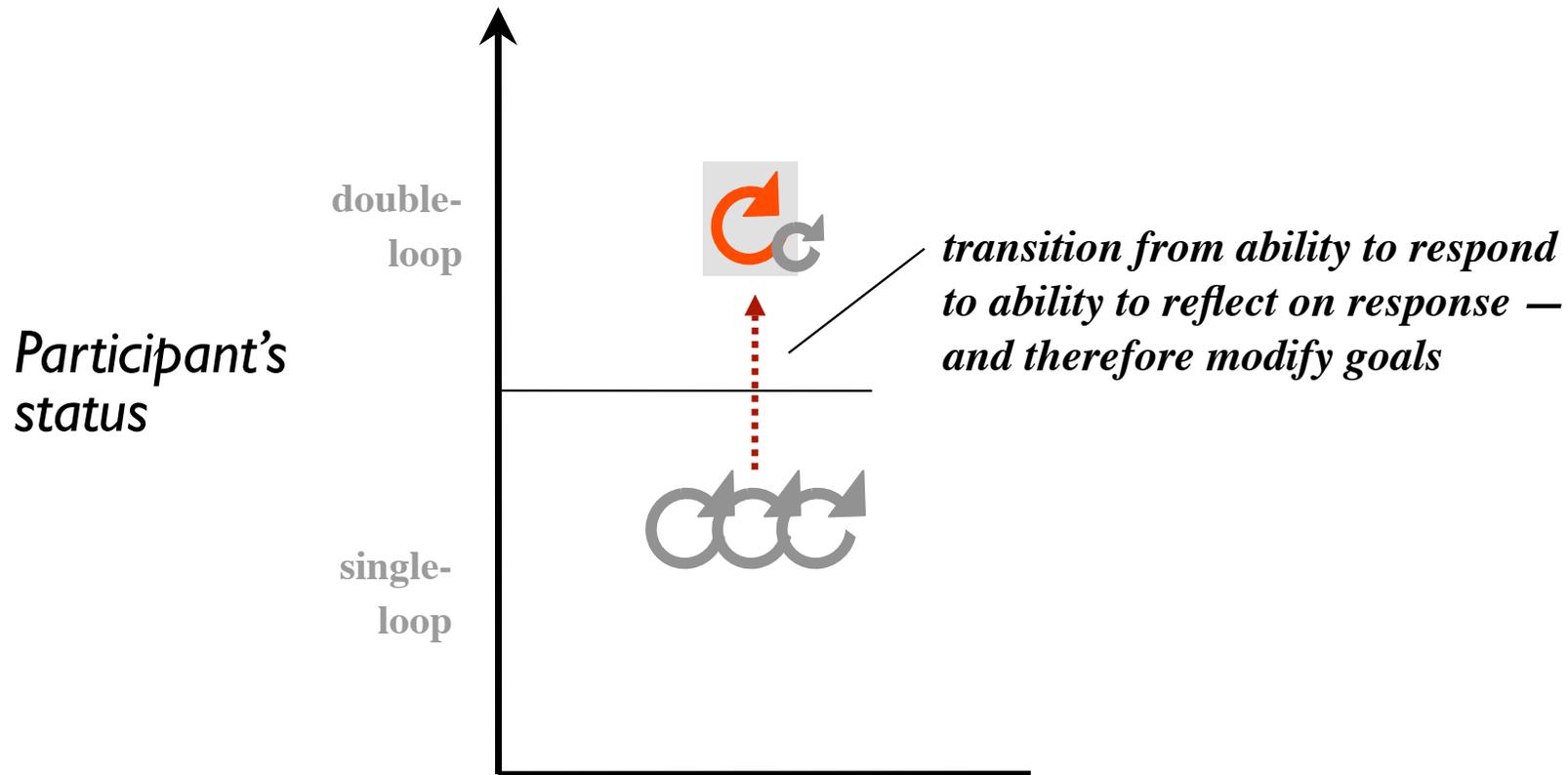


framework

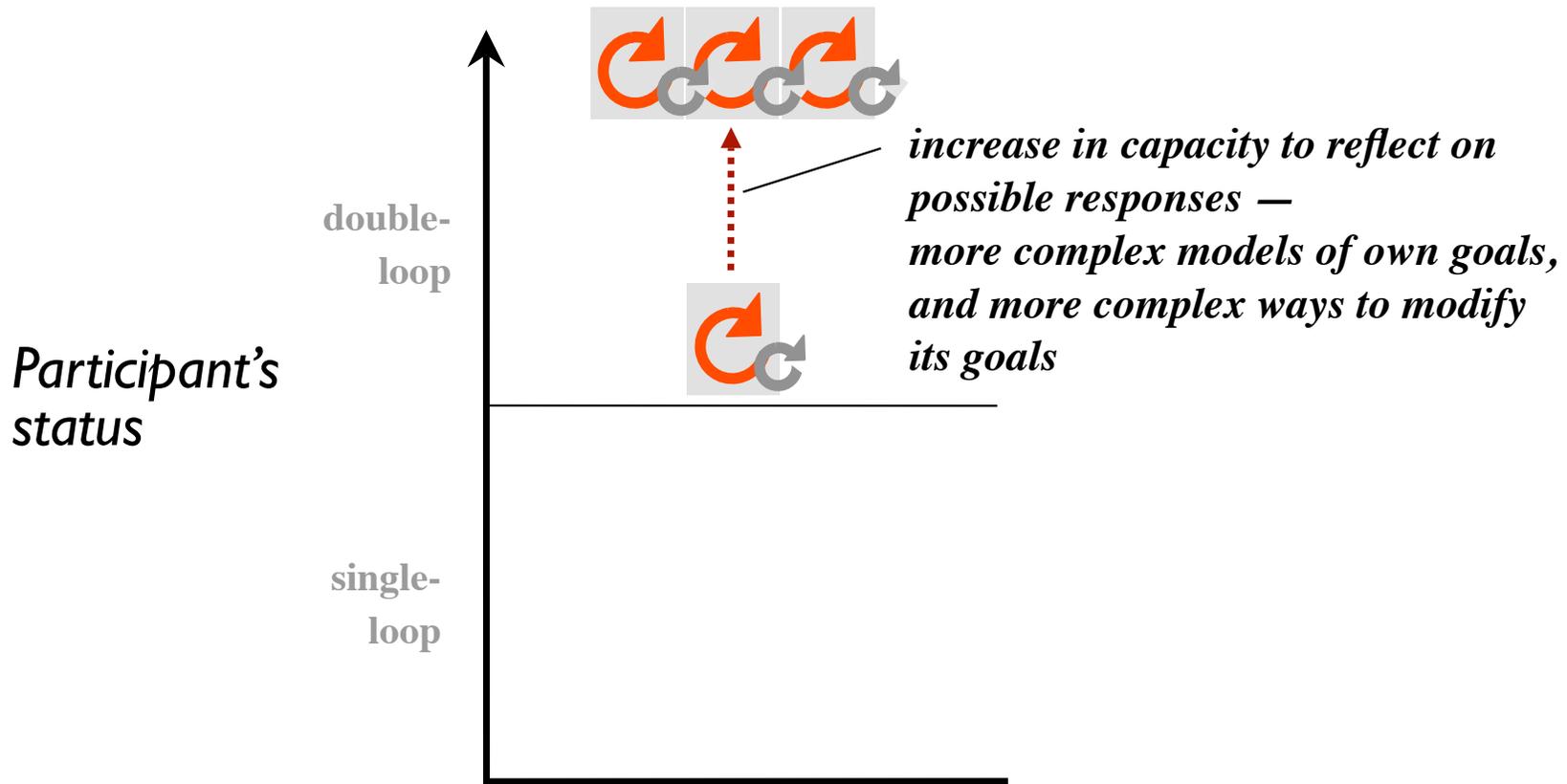
increasing system variety — single-loop



increasing system variety — transition to double loop



increasing system variety — double-loop

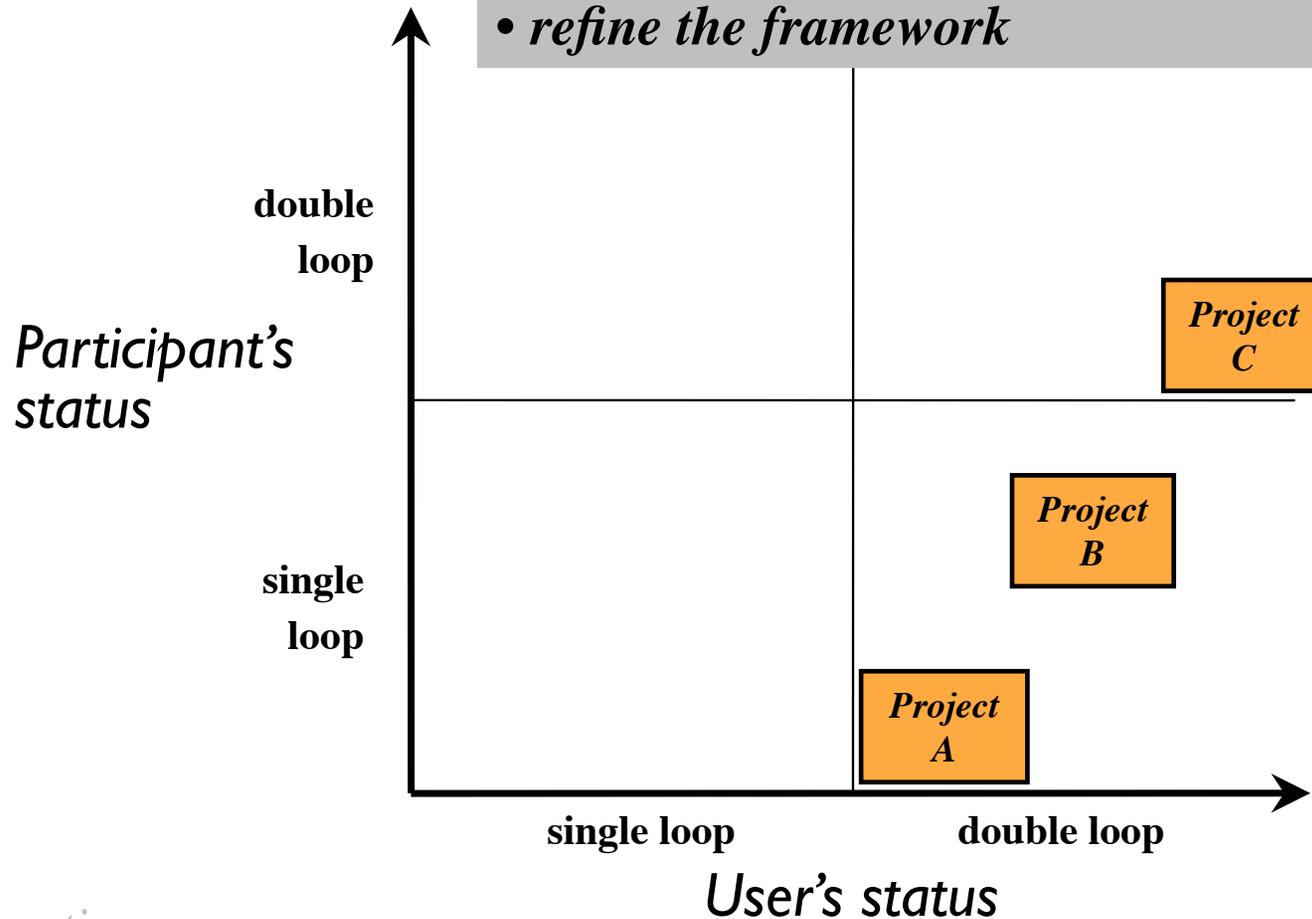


III. propose a research direction

- categorize current research
- propose research metrics
- design demo architecture
- formulate initial questions

categorize interactive systems

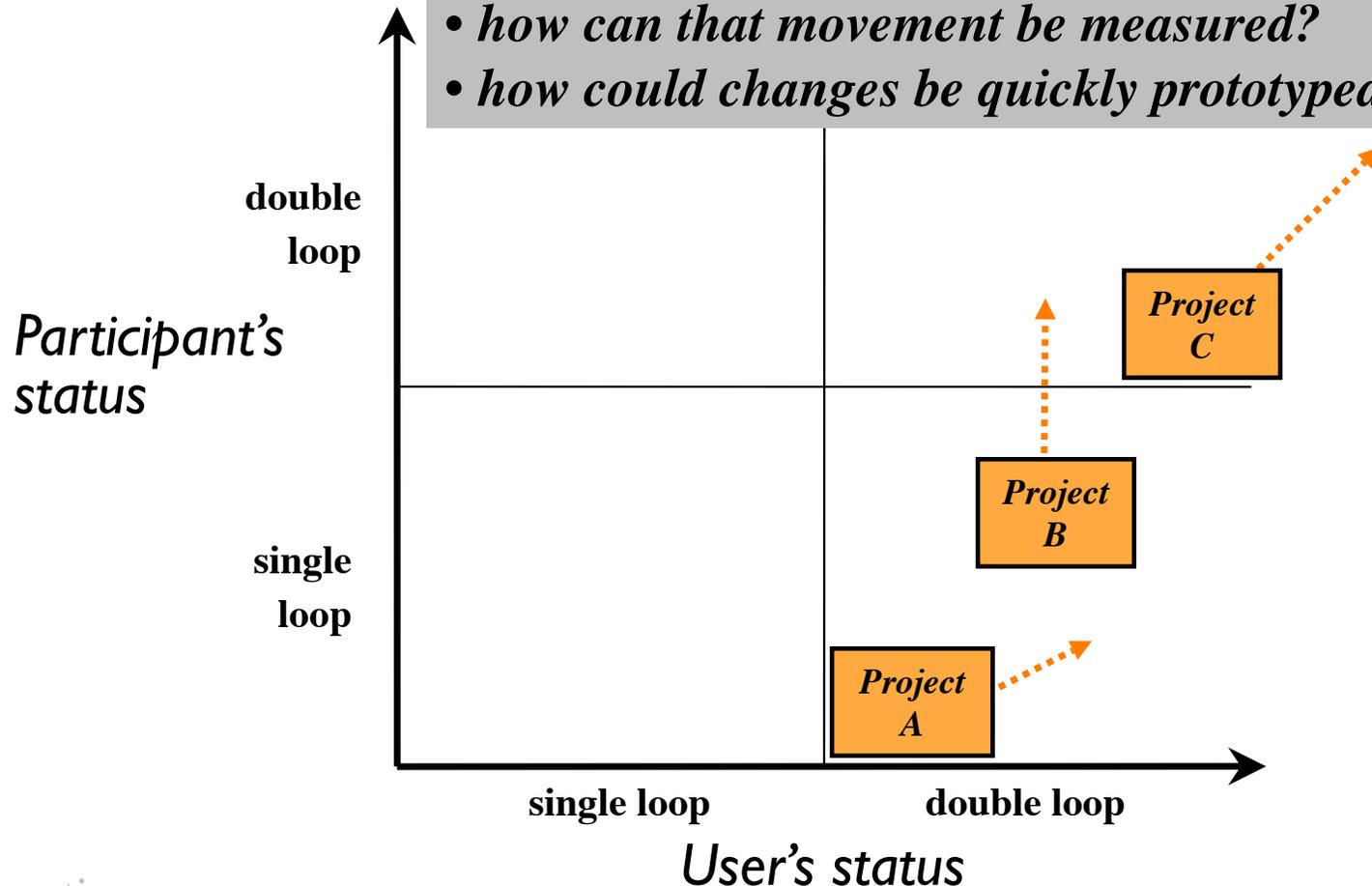
- *use the framework to characterize & compare*
- *refine the framework*



direction

propose interactivity metrics

- *what modifications to an interactive experience would move it toward increasing complexity?*
- *how can that movement be measured?*
- *how could changes be quickly prototyped?*



direction

participants in interaction

- act on their own
- behave in complex ways that make sense to us
- interact with us directly
- work with us in achieving our goals
- modify their own goals
- partner with us in the creation new goals



increasing value

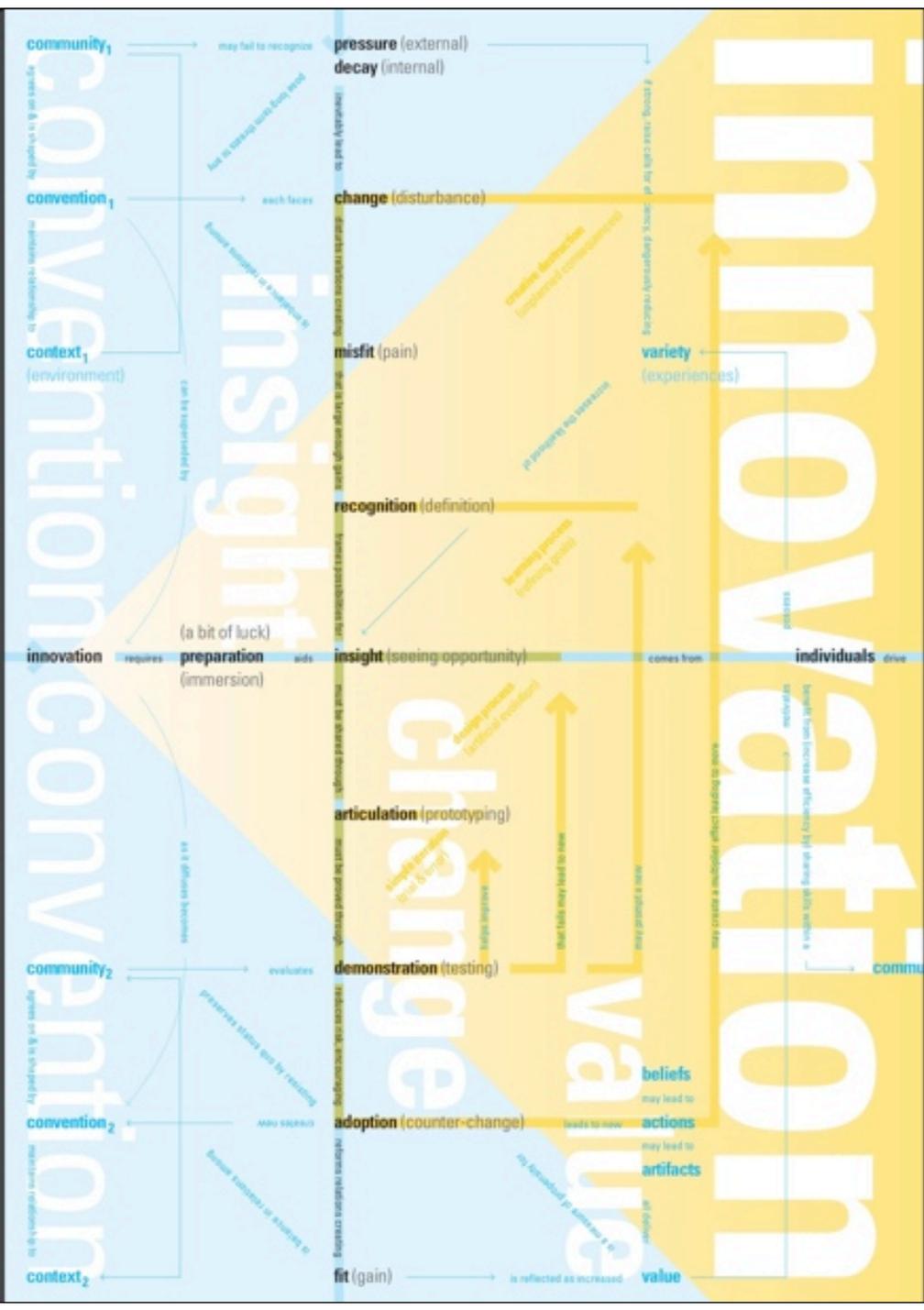
application of participative systems

metric of interactivity

evaluate and compare interactive media, learning environments, exhibitions, online experiences

guidance for improving interactive experiences

urge design changes in the direction of double-loop systems with increased variety



fun

fulfills the individual's

Fun is play's raison d'être—play needs no reason outside itself. Individuals play "for the fun of it." Fun comes as an adrenaline rush, a feeling of euphoria mild to wild.
Fun increases or decreases in response to the sequence of conversation acts and the building of a shared world.

a model of play

We play to have fun. We play to develop relationships, learn new things, and know ourselves better. Play can be cooperative, competitive, even selfish. It occurs in a variety of times and places, beginning when we are children and continuing throughout our lives. Play is an activity through which we exercise and develop our creativity, a source of innovation and new ways to solve problems.

Yet when we try to define play, we face the challenge of articulating something that has come naturally to us our whole lives. Simple questions puzzle us: What is play? What does it comprise? How does it begin and end? What makes good play? Can there ever be bad play?

This poster proposes a model of play, defined as a conversation between individuals that creates a shared world in their imaginations and leads to fun. The model takes the form of a concept map, a web of terms that relate to and together explain a single concept. Terms form the nodes of the map, and propositions link and define the relationships between pairs of nodes.

In play the overarching goal is to have fun—might keep having fun—to continue playing. Play takes place between individuals where an individual can be a single person, an entire team of people, a particular perspective within one person, or a virtual person.

The conversation begins with an act, and each act advances the conversation. An act can be throwing a ball in a game of catch or serving tea while playing board games; an act by one individual is observed and assessed by the other, in preparation for the next act.

As the conversation grows, it builds a shared world in the individuals' imaginations. The shared world requires their engagement and creates meaning for them as they inhabit and develop it. A young boy playing with a stuffed animal elephant (with a second perspective in his mind speaking for the elephant) creates meaning by referring to different parts of the room as different parts of the world, as he and his elephant travel together. The significance of the shared world increases as he feels that he and his elephant are becoming better friends.

Eventually engagement wanes, and the conversation ends. The end crystallizes play's benefits and harms, the experience it delivers. Experience guides individuals as they continue to learn and interact with others. Experience affects how they will play in the future—and also their lives outside play.

Play provides space for experiment—opportunity to try new things or even to overthrow them. The freedom and excitement we feel in play may help us create. Simply playing—fiddling around, messing about, fiddling, hacking—involves juxtapositions, provides experience, and reveals new points of view. Who can say where play will lead?

This model of play only begins to address how play affects our lives, our work, and our growth, but perhaps it also begins to point out the importance of, and even the need for, more play in our lives.

But enough talk. It's time to play.

goals

In play, one of the primary goals is to have fun—to begin engaging in the conversation that creates fun. Individuals choose the means for achieving that goal; they choose the topic of conversation, for example, which game to play. Within a topic, they choose different strategies and pass a series of sub-goals adjusting means according to their effectiveness. Goals and sub-goals and associated means form a tree (or web) of possibilities for action.

When individuals' goals are not met (e.g., they are not having fun), they can try other strategies (other means) or choose to end the play conversation.

The content of the play also includes external goals. External goals may emerge on the goals of play. A student may love to skate and play hockey. Goals related to winning—pleasing friends, coaches, parents; receiving a scholarship; going to college; being successful in life—

assess

Assessment involves comparing observations of what's happening with what's desired—comparing actual state with goal state. Is the individual moving closer to a goal or farther away? Should the course of action remain or change? Does a specific sub-goal still make sense in the context of broader long-term goals? Is the individual having fun?

As to

observe

Before individuals act, they may plan how to accomplish a goal; they choose and organize means. Planning the next act enables them to consider its implications, how it fits in with previous acts, and how it helps achieve their goals. These steps—observe, assess, plan, act—can take place in a split second.

As to

observe

to be able to

topic

Play conversations have topics—the subject of play. Topics may be the game played, the environment explored (real or imagined, ad hoc or highly formalized), or even the means of interacting (the performance of certain sequences, the quality of sound or movement). For example, a couple dancing waltz engages in a conversation, probably with the main goal of fun, and thus play. A mathematician idly noodling on an equation may also be playing. Most human activities offer the opportunity for play.

Individuals may shift topics as a conversation continues.

the act in order to

plan the next way to

act

Individuals may shift topics as a conversation continues.

As to

observe

to be able to

creates

engagement

gives substance to

imagination

The individuals' imaginations house a shared world and supply objects to it, either by mapping real-world objects to shared-world objects, or by creating entirely new, unrelated objects that do not exist in the real world.

is built in the

engagement creates

Play requires individuals to actively engage in conversation. Engagement reflects something of the quality of play. A highly engaged individual is in the "zone"—has achieved the mental immersion psychologist Mihaly Csikszentmihalyi terms "flow," where challenge matches skill—and both boredom and anxiety are avoided. Individuals reach "flow" when they achieve sufficient mastery to act with little or no thought about the technique or the steps involved.

As engagement wanes, conversation buffers and may fail. Without engagement, conversation is not possible.

shared world

Engagement arises as play arises; it is both a prerequisite and a result. Engagement tends to be self-sustaining. Engagement contributes to fun; fun encourages further play; further play continues engagement. Yet play is also fragile; individuals may lose interest and disengage if they are not having fun or if they are distracted by forces outside the conversation.

provides setting for

creates

Play conversations build shared worlds in the imaginations of individuals. Shared worlds contain implicit time, place, actions, and relationships. Developing shared worlds creates meaning for individuals as they together bring different referents to life—and thus bring their shared world to life.

Referents may be objects incorporated into the play world as themselves or symbols standing for imagined objects. Use of symbols in play may establish their meaning; likewise, a "meta-conversation" (stepping out of the play conversation) can also establish the meaning of symbols. Symbols, such as game pieces, become tools for remembering, thinking, and acting. Starr terms this sort of symbol a "boundary object".

A shared world provides an internal context for play acts. Each play act may extend the scope of the shared world, enabling and even encouraging more play acts, further extending the shared world.

conversation

A conversation is an interaction between two individuals, beginning in shared language, developing into understanding, moving towards agreement, and sometimes leading to transaction.

A game of cat-and-mouse is a conversation. The cat tries to catch the mouse. The mouse tries to get away. When the cat chases, the mouse runs; when the cat stops, the mouse draws near again. Through the conversation, the cat catches the mouse, and the mouse teaches the cat.

Cat-and-mouse is play if an individual's main goal is fun, not dinner.

contributes to a

plan

act

the act in order to

assess

the next way to

assess

the act in order to

observe

to be able to

and anticipate the other to

be able to

fulfills the individual's

fulfills the individual's

fulfills the individual's

As to

As to

creates

enriches

meaning

meaning

Constructing and inhabiting the shared world creates meaning for individuals. This meaning—both the significance of the shared world and the shared referents of the conversation—produces part of the fun of playing.

defines its own

rules

regulate each

the act in order to

assess

rules

Play conversations have rules, guidelines that regulate each act and determine which acts are permissible. Individuals affect rules by their choice of topic or by agreeing to their own rules.

Throughout a play conversation, individuals may have "meta-conversations," stepping outside the play conversation to negotiate a rule or contest the legality of an act.

the act in order to

assess

the next way to

act

the act in order to

assess

the next way to

assess

the act in order to

observe

to be able to

and anticipate the other to

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the act in order to

assess

the next way to

act

the act in order to

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Throughout a play conversation, individuals may have "meta-conversations," stepping outside the play conversation to negotiate a rule or contest the legality of an act.

the act in order to

assess

the next way to

act

the act in order to

assess

the next way to

assess

the act in order to

observe

to be able to

and anticipate the other to

be able to

fulfills the individual's

fulfills the individual's

fulfills the individual's

As to

As to

enriches

meaning

enriches

meaning

Constructing and inhabiting the shared world creates meaning for individuals. This meaning—both the significance of the shared world and the shared referents of the conversation—produces part of the fun of playing.

defines its own

rules

regulate each

the act in order to

assess

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innovation

Models for Innovation and Interaction

value

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change

insight

convention  convention